

Dear Friends,

In many ways, 2021 was an extension of the ongoing challenges our community faced in 2020. The pandemic and its new variants refused to go away. Fatigue and weariness set in as our local nonprofits continued to confront challenges often out of their control. Financial pressures, increased service demands, staffing instability, and virtual vs. in-person dilemmas were as persistent as the virus itself.

As we walked alongside our nonprofit partners throughout the year, we discussed these many challenges. We also marveled at their ability to somehow keep going despite never-ending pressure. We asked what fueled their ability to persevere in such difficult circumstances. Not surprisingly, the answer we often heard was, "It's a calling to serve". This calling, we learned, is far greater than the most relentless obstacles. It brings them joy and fulfillment, and a sense of purpose. They speak of their organizations' missions and how it brings hope and opportunity to those they care about. They speak of how their work allows them to witness, first-hand, lives transformed – individuals and families better equipped and empowered to pursue their dreams.

As you will learn in this year's annual report, the Memorial Foundation was privileged to invest in 194 of these local nonprofit organizations that continued to pursue their calling to serve against all odds.

Scott S. Perry

State S. Parry

President















Nashville Rescue Mission

UpRise Nashville

New Beginnings Center

A.B.L.E. Youth

Thistle Farms

Boys & Girls Clubs of Middle TN

Project Return

2021 grantee listing

100 Black Men of Middle Tennessee

A Step Ahead Foundation Of Middle Tennessee

A.B.L.E. Youth

Achilles International - Nashville Chapter

Adventure Science Center Nashville

Advocates for Women's and Kids' Equality-AWAKE

AGAPE

AgeWell Middle Tennessee

American Cancer Society-Greater Nashville Area

American Heart Association-Southeast Region

American Red Cross-Nashville Area Chapter

Aphesis House

Ashley's Place

Backfield in Motion

Barefoot Republic

Begin Anew

Best Buddies Tennessee

Bethlehem Centers of Nashville

Big Brothers Big Sisters of Middle Tennessee

Big Payback Middle Tennessee

Borderless Arts Tennessee

Boy Scouts of America, Middle Tennessee Council

Boys & Girls Clubs of Middle Tennessee

Bridge Ministry

Bridges for the Deaf and Hard of Hearing

Broken Restored Redeemed Ministries

Building Lives Foundation

Byrum-Porter Senior Center

CASA Nashville

Centennial Park Conservancy

Center for Nonprofit Management

Christian Cooperative Ministry

Communities In Schools of Tennessee

Community Care Fellowship

The Contributor

Corner to Corner

Cottage Cove Urban Ministries

Country Music Hall of Fame and Museum

CrossBRIDGE

Cumberland River Compact

Dismas

East Nashville Hope Exchange

Empower Me Center

End Slavery Tennessee

EPIC Girl

Equal Chance for Education

Executive Women International-Nashville Chapter

Faith Family Medical Center

Family & Children's Service

The Family Center

Fannie Battle Day Home for Children

Fellowship of Christian Athletes

FiftyForward Bordeaux

FiftyForward Madison Station

First Steps

Frist Art Museum

Gallatin CARES

Gallatin Day Care Center

Gilda's Club Middle Tennessee

Girl Scouts of Middle Tennessee

Girls on the Run of Middle Tennessee

GivingMatters.com

Global Education Center

GOAL Collective

Goodpasture Christian School

Gordon Jewish Community Center

Grace Place Ministry

Greater Faith Community Action Corporation

Habitat for Humanity of Sumner County

Hands On Nashville

Healing Housing

HEAR Nashville

Heimerdinger Foundation

Historic Castalian Springs

Home Bound Meals Program

HomeSafe of Sumner, Wilson & Robertson

Counties

Homework Hotline

Hope Clinic for Women

HOPE Family Health

Imagination Library of Middle Tennessee

Insight Counseling Centers

Inspiritus-Middle Tennessee

Interfaith Dental Clinic of Nashville

Jason Foundation

Junior Achievement of Middle Tennessee

King's Daughters Child Development Center

Land Trust for Tennessee

Leadership Nashville Foundation

Literacy Council of Middle Tennessee

Make-A-Wish Middle Tennessee

Martha O'Bryan Center

Matthew 25

Matthew Walker Comprehensive Health Center

McNeilly Center for Children

Meharry Medical College

Men of Valor

Mending Hearts

Mental Health America of the MidSouth

Monroe Harding

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The Memorial Foundation

2021 Annual Report



Hands on Nashville











Tennessee Immigrant and Refugee

Rights Coalition

Preston Taylor Ministries

Siloam Health

St. Luke's Community House

Martha O'Bryan Center

Montgomery Bell Academy

Monthaven Arts and Cultural Center

Music for Seniors

Musicians On Call

NASBA Center for the Public Trust

Nashville Children's Theatre

Nashville Civic Design Center

Nashville Coaching Coalition

Nashville Conflict Resolution Center

Nashville Dolphins

Nashville Food Project

Nashville International Center for Empowerment

Nashville Launch Pad

Nashville Opera

Nashville Public Education Foundation

Nashville Public Library Foundation

Nashville Public Radio

Nashville Public Television

Nashville Repertory Theatre

Nashville Rescue Mission

Nashville Symphony

Nashville Youth for Christ

Nashville Zoo

National Museum of African American Music

Native American Indian Association of Tennessee

New Beginnings Center

The Next Door

Notes for Notes

Nurses for Newborns of Tennessee

Nurture the Next

Oasis Center

Open Table Nashville

Operation Andrew Group

Operation Stand Down Tennessee

Orange Heart Medal Project

Our Kids

Oz Arts

PENCIL Foundation

Pet Community Center

Philanthropy Southeast

Pinson Hospital Hospitality House

Pope John Paul II High School

Preston Taylor Ministries

Project Connect Nashville

Project Return

Project Transformation Tennessee

Rachel's Garden

Renewal House

Rock The Street, Wall Street

Rocketown of Middle Tennessee

Saddle Up!

Safe Haven Family Shelter

Salvus Center

Second Harvest Food Bank of Middle Tennessee

Sexual Assault Center

Siloam Health

Songs for Sound

Southern Word

Southwest Tennessee Development District

Special Needs Sports Foundation

St. Luke's Community House

STARS Nashville

The Store

Strick's Gift

Sycamore Institute

Teach For America Nashville-Chattanooga

Tennessee Breast Cancer Coalition

Tennessee Coalition to End Domestic and

Sexual Violence

Tennessee Environmental Council

Tennessee Historical Society

Tennessee Innocence Project

Tennessee Justice Center

Tennessee Justice for Our Neighbors

Tennessee Kidney Foundation

Tennessee Medical Foundation

Tennessee Performing Arts Center

Tennessee Prison Outreach Ministry

Tennessee Senior Olympics

Tennessee Wildlife Federation

Thistle Farms

Tucker's House

University School of Nashville

UpRise Nashville

Urban Green Lab

Victor S. Johnson III Nashville Children's

Alliance

Watkins College of Art at Belmont

Wayne Reed Christian Childcare Center

Welcome Home Ministries

Westminster Home Connection

W.O.W. Transition House

YMCA of Middle Tennessee

Young Leaders Council
Young Life Sumner County

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Youth Encouragement Services

Youth Villages

YWCA Nashville and Middle Tennessee

Board of Trustees

Alfonzo Alexander

President NASBA Center For The Public Trust

Varina F. Buntin Community Leader

Allison DeMarcus Community Leader

Margaret O. DolanPrincipal

neil Strategies, LLC
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Managing Partner Crofton Capital

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Immediate Past Chair
Retired Partner
Waller

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Nashville State
Community College

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Construction Co., Inc.

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Partner & Practice
Group Leader
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V. Seenu Reddy, MD

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Community Leader

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Alfonzo Alexander Secretary

Scott S. Perry President

Jackson Routh
Vice President

Programs and Grants

Judy Milliken Vice President

Finance



THE MEMORIAL FOUNDATION STAFF (left to right)

Jackson Routh

Vice President, Programs and Grants

Lauren WilloughbyProgram Officer

Joyce A. DouglasExecutive Assistant

Judy Milliken Vice President, Finance

Scott S. Perry
President

2021 Financial Position

The Memorial Foundation, Inc. and Affiliated Entities Consolidated Statement of Financial Position For period ending December 31, 2021

ASSETS	
Cash and short-term investments	\$ 11,380,271
Investments	\$ 133,674,453
Prepaid expenses	\$ 18,471
Furniture and equipment – net	\$ 24,716
TOTAL ASSETS	\$ 145,097,911

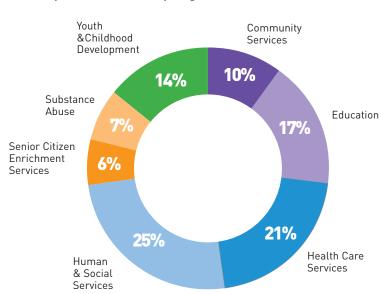
LIABILITIES	
Accounts payable and accrued expenses	\$ 457,497
Grants payable	\$ 70,000
TOTAL LIABILITIES	\$ 527,497

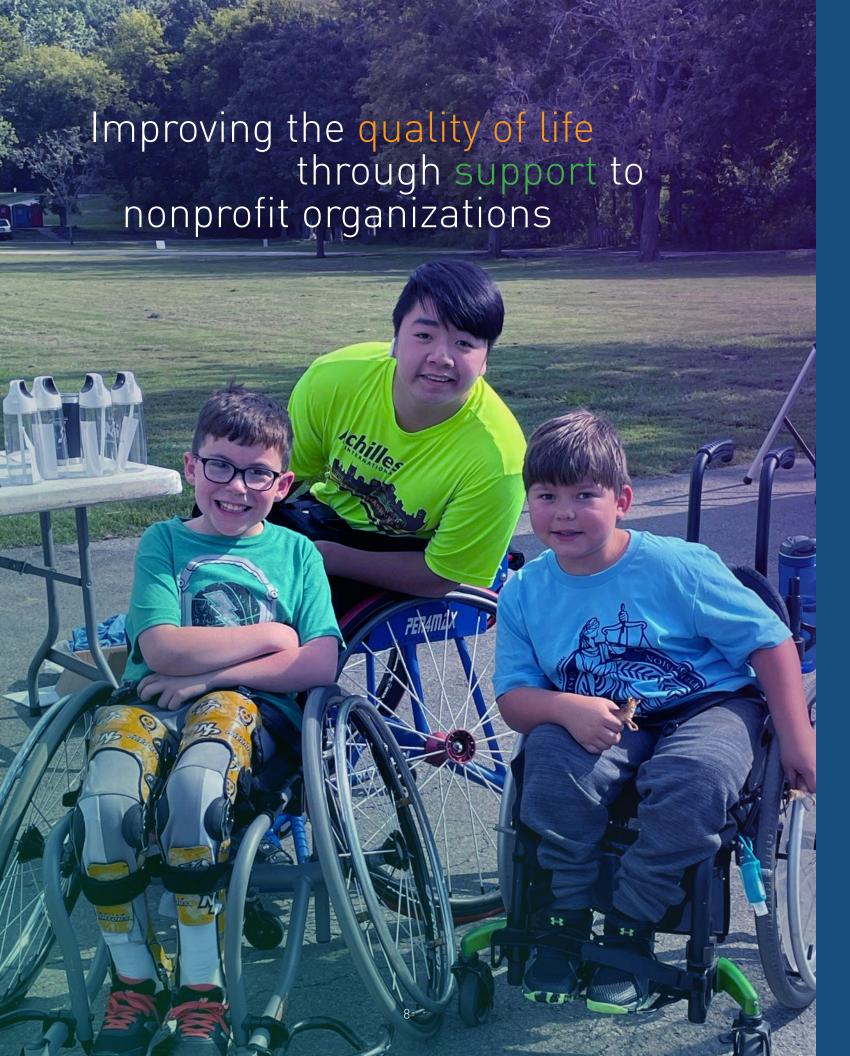
NET ASSETS	
Unrestricted	\$ 141,059,663
Temporary restricted	\$ 3,510,751
TOTAL NET ASSETS	\$ 144,570,414
TOTAL LIABILITIES AND NET ASSETS	\$ 145,097,911

The Memorial Foundation is audited by the independent auditing firm of Kraft CPAs PLLC

1996-2021 Grants

Summary of Grants Awarded by Program Area





Grant guidelines

The Memorial Foundation awards grants to nonprofit organizations that provide services to people who live in the communities served by Nashville Memorial Hospital. Requests for support outside this area are not considered.

All organizations requesting grants are subject to a review process that includes an initial interview with staff, submission of an application, a possible site visit, and approval by The Memorial Foundation's Board of Trustees.

Those interested in obtaining more information on grant guidelines may visit The Memorial Foundation's website at: www.memfoundation.org

or write to:

The Memorial Foundation, Inc. 100 Bluegrass Commons Boulevard, Suite 320 Hendersonville, Tennessee 37075



The Memorial Foundation, Inc.
100 Bluegrass Commons Boulevard, Suite 320
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Phone: 615.822.9499

www.memfoundation.org