THE MISSION OF

The Memorial Foundation is to improve the quality of life for people through support to nonprofit organizations.
From the President

We have the privilege of meeting our region’s most passionate, hardworking, driven people – people who are motivated, not by financial gain, but by the opportunity to better the lives of others.

Dear Friends,

As we conclude our 23rd year, and once again reflect on the magnitude of what the agencies we support have accomplished, we are reminded that we at The Memorial Foundation are very fortunate.

With each nonprofit organization that comes through our door, we have the privilege of meeting our region’s most passionate, hardworking, driven people – people who are motivated, not by financial gain, but by the opportunity to better the lives of others. They have committed themselves to improving Middle Tennessee. The only reward they seek is to be able to fulfill that commitment.

In 2017, The Memorial Foundation distributed more than 220 grants so that the people behind these worthy nonprofit organizations could affect change for hundreds of thousands of others. Most people are fortunate to meet a handful of these types of individuals in their lifetimes. We get to meet hundreds of them each year. Because of their work in 2017 alone, 3,000 uninsured and underinsured working people received primary medical care at Faith Family Medical Clinic, 664 youth at Youth Villages who “aged out” of the foster care system received intensive in-home support and the guidance needed to make a successful transition to adulthood, and 271 women and 197 children received 16,644 nights of safety at YWCA’s Domestic Violence Shelter. And those are just a few examples of this year’s impact.

As you will find in the pages of this report, we awarded more than $6.2 million in grant funding this fiscal year to help agency partners fulfill our collective mission to improve the lives of others. But there is one thing these agencies delivered that this report cannot quantify – hope.

Through their determination and commitment, they gave hope to individuals young and old, thriving and ailing. They gave hope to many who thought hope was lost. They delivered on the hope that people really do care and will be there for them in times of need. And they delivered on the hope that most people are inherently good.

On behalf of the board and staff of The Memorial Foundation, I would like to express our gratitude to these organizations for giving Middle Tennessee such a priceless gift, and for granting us the good fortune of being their partners.

Most sincerely,
Scott S. Perry
President
THE MEMORIAL FOUNDATION 2017 grantee list

A Soldier’s Child
Abe’s Garden
A.B.L.E. Youth
Achilles International - Nashville Chapter
Adventure Science Center Nashville
AGAPE
Alive Hospice
American Red Cross-Nashville Area Chapter
Angel Heart Farm
Arts & Business Council of Greater Nashville
Ashley’s Place
Assistance League of Nashville
Barefoot Republic
Begin Anew
Bethany Christian Services of Middle Tennessee
Bethlehem Centers of Nashville
Big Brothers Big Sisters of Middle Tennessee
Big Payback Middle Tennessee
Bledsoe’s Lick Historical Association
Boy Scouts of America, Middle Tennessee Council
Boys & Girls Clubs of Middle Tennessee

Bridge Ministry
Bridges for the Deaf and Hard of Hearing
Building Lives Foundation
Byrum-Porter Senior Center
Cable Foundation
Carpenter’s Square
CASANashville
Center for Courageous Kids
Center for Nonprofit Management
Charis Health Center
Children Are People
Children First Preschool
Christian Cooperative Ministry
 Communities In Schools of Tennessee
Community Resource Center
Community Spirit
Conexión Américas
Conservancy for the Parthenon and Centennial Park
The Contributor
Cottage Cove Urban Ministries
Council on Aging of Middle Tennessee
Country Music Hall of Fame and Museum
Creating an Environment of Success
Crossroads Campus
Cumberland Crisis Pregnancy Center

FIFTYFORDWARD
FiftyForward is the leading resource for adults 50+ in Middle Tennessee who seek to live longer, more fulfilling lives. The organization provides innovative programs and services for older adults and their families through a powerful leadership team of staff, volunteers and community partners.
Decisions, Choices & Options
Dismas
East Nashville Hope Exchange
Easter Seals Tennessee
The Edison School
Education Equal Opportunity Group
Elijah’s Heart
End Slavery Tennessee
Equal Chance for Education
Executive Women International-Nashville Chapter
Faith Family Medical Center
Family & Children’s Service
Family Foundation Fund
Fannie Battle Day Home for Children
Fellowship of Christian Athletes
FiftyForward Madison Station
First Steps
Friends In General
Friends Of Sumner Regional Medical Center
Friends of Warner Parks
Friendship House
Frist Center for the Visual Arts
Gallatin Child Care Center
Gallatin Day Care Center
Gallatin Lions Club
Gallatin Shalom Zone
Gilda’s Club Middle Tennessee
Girl Scouts of Middle Tennessee

GivingMatters.com
Goodpasture Christian School
Goodwill Industries of Middle Tennessee
Gordon Jewish Community Center
Grace Place Ministry
Greater Faith Community Action Corporation
Habitat for Humanity of Greater Nashville
Hands On Nashville
Harpeth Hall School
Healing Arts Project
Heimlerdingen Foundation
Hendersonville Young Life
Homework Hotline
Hope Clinic for Women
Hope Food Bank
Humanities Tennessee
Imagination Library of Middle Tennessee
Impact America-Tennessee
Insight Counseling Centers
Interfaith Dental Clinic
Jason Foundation
Junior Achievement of Middle Tennessee
King’s Daughters Child Development Center
Land Trust for Tennessee

Monroe Carell Jr. Children’s Hospital at Vanderbilt is one of the nation’s leading children’s hospitals, and the only pediatric hospital in Tennessee ranked in 10 out of 10 pediatric specialty programs by US News & World Report magazine. With more than 400 physicians trained in 30 pediatric and surgical specialties, the hospital is equipped to handle any issue a child may face regardless of his or her family’s ability to pay.
YMCA OF MIDDLE TENNESSEE

YMCA’s Y-CAP (Community Action Project) is a free outreach program that serves low-income and at-risk youth in East Nashville and Robertson County. Y-CAP features after-school and summer programming that includes tutoring, structured activities, nutrition, transportation and life skills for success in college and careers.

LEAD Public Schools
Leadership Goodlettsville
Leadership Nashville
Lipscomb University
Literacy Council of Middle Tennessee
Madison Tigers Youth Sports
Make-A-Wish Foundation of Middle Tennessee
Martha O’Bryan Center
Mary’s Magical Place
McNeilly Center for Children
Men of Valor
Mending Hearts
Mental Health America of Middle Tennessee
Monroe Carell Jr. Children’s Hospital at Vanderbilt
Monroe Harding
Montgomery Bell Academy
Morning Star Sanctuary
Music for Seniors

NASBA Center for the Public Trust
Nashville Adult Literacy Council
Nashville Ballet
Nashville Chamber Public Benefit Foundation
Nashville Children’s Alliance
Nashville Children’s Theatre
Nashville Conflict Resolution Center
Nashville District Management Corporation
Nashville Film Festival
Nashville Food Project
Nashville International Center for Empowerment
Nashville Opera
Nashville Opportunities Industrialization Center
Nashville Public Education Foundation
Nashville Public Library Foundation
Nashville Public Television
Nashville Repertory Theatre
Nashville Shakespeare Festival
Nashville Symphony Association
Nashville Youth for Christ
National Museum of African American Music
Native American Indian Association of Tennessee
NeedLink Nashville
New Beginnings Center
Siloam Health

Siloam Health is a faith-based, volunteer-supported clinic that provides affordable, high-quality health care to Nashville’s most medically vulnerable. Siloam practices the highest standards of clinical excellence while preserving a focus on each individual patient.
PROJECT TRANSFORMATION

Project Transformation provides summer and after-school literacy and enrichment programming for elementary and middle school students in various underserved neighborhoods. The programs are led by college interns and volunteers with an emphasis on literacy and character development.

Tennessee Justice Center
Tennessee Justice for Our Neighbors
Tennessee Kidney Foundation
Tennessee Medical Foundation
Tennessee Performing Arts Center
Tennessee Senior Olympics
Thistle Farms
Transit Alliance of Middle Tennessee
Tucker’s House
United Cerebral Palsy of Middle Tennessee
University School of Nashville
Valor Collegiate Academies
Veteran’s PATH
VSA Arts Tennessee
Walden’s Puddle

Watkins College of Art, Design & Film
Wayne Reed Christian Childcare Center
Welcome Home Ministries
Workers’ Dignity Project
YMCA of Middle Tennessee
Young Leaders Council
Young Life Capernaum
Youth Encouragement Services
Youth Life Foundation of Tennessee
Youth Villages
YWCA Nashville and Middle Tennessee
THE MEMORIAL FOUNDATION  

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NASBA Center For  
The Public Trust

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Frank M. Bumstead  
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Judge George Paine, II  
Secretary

Scott S. Perry  
President

Jackson Routh  
Vice President, Programs And Grants

Judy Milliken  
Vice President, Finance

THE MEMORIAL FOUNDATION  

staff

Scott S. Perry  
President

Joyce A. Douglas  
Executive Assistant

Judy Milliken  
Vice President, Finance

Jackson Routh  
Vice President, Programs And Grants

Donna Kay Vick  
Receptionist/Secretary
2017 financial position

THE MEMORIAL FOUNDATION, INC. AND AFFILIATED ENTITIES
Consolidated Statement of Financial Position

For period ending December 31, 2017

<table>
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<tr>
<th>ASSETS</th>
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<td>Cash and short-term investments</td>
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<tr>
<td>Investments</td>
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<tr>
<td>Investment - commercial real estate, net</td>
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<td>Prepaid expenses</td>
<td>63,728</td>
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<tr>
<td>Furniture and equipment - net</td>
<td>29,562</td>
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<td><strong>TOTAL ASSETS</strong></td>
<td><strong>$143,369,383</strong></td>
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<th>LIABILITIES</th>
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<tr>
<td>Accounts payable and accrued expenses</td>
<td>$305,018</td>
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<tr>
<td>Grants payable</td>
<td>383,000</td>
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<tr>
<td><strong>TOTAL LIABILITIES</strong></td>
<td><strong>$688,018</strong></td>
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<table>
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<tr>
<th>NET ASSETS</th>
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<tr>
<td>Unrestricted</td>
<td>$140,605,475</td>
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<tr>
<td>Temporarily restricted</td>
<td>2,075,890</td>
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<td><strong>TOTAL NET ASSETS</strong></td>
<td><strong>$142,681,365</strong></td>
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</table>

| TOTAL LIABILITIES AND NET ASSETS | **$143,369,383** |

THE MEMORIAL FOUNDATION IS AUDITED BY THE INDEPENDENT AUDITING FIRM OF KRAFT CPAS PLLC

1996-2017 grants

SUMMARY OF GRANTS AWARDED BY PROGRAM AREA

[Diagram showing distribution of grants by program area]
grant guidelines

The Memorial Foundation awards grants to nonprofit organizations that provide services to people who live in the communities served by the former Nashville Memorial Hospital. Requests for support outside this area are not considered.

All organizations requesting grants are subject to a review process that includes an initial interview with staff, submission of an application, a possible site visit, and approval by The Memorial Foundation’s Board of Trustees.

Those interested in obtaining more information on grant guidelines may visit The Memorial Foundation’s website at: www.memfoundation.org or write to:

The Memorial Foundation, Inc.
100 Bluegrass Commons Boulevard, Suite 320
Hendersonville, Tennessee 37075
Phone: 615.822.9499